

Financial Statements of

# **BC CANCER FOUNDATION**

Year ended March 31, 2018



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## INDEPENDENT AUDITORS' REPORT

To the Members of BC Cancer Foundation

### **Report on the Financial Statements**

We have audited the accompanying financial statements of BC Cancer Foundation, which comprise the statement of financial position as at March 31, 2018, the statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.



*Opinion*

In our opinion, the financial statements present fairly, in all material respects, the financial position of the BC Cancer Foundation as at March 31, 2018 and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

**Report on Other Legal and Regulatory Requirements**

As required by the Societies Act (BC), we report that, in our opinion, the accounting principles used in preparing and presenting the financial statements are in accordance with Canadian accounting standards for not-for-profit organizations, and have been applied on a consistent basis with that of the preceding year.

*KPMG LLP*

Chartered Professional Accountants

Vancouver, Canada  
June 6, 2018

# BC CANCER FOUNDATION

Statement of Financial Position  
(Expressed in thousands of dollars)

March 31, 2018, with comparative information for 2017

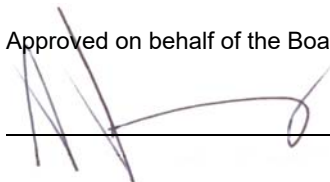
	Unrestricted Fund	Restricted Fund	Endowment Fund	Total 2018	Total 2017
<b>Assets</b>					
Current assets:					
Cash and cash equivalents	\$ 10,565	\$ 26,851	\$ -	\$ 37,416	\$ 36,172
Amounts receivable and prepaids (note 4 and 16)	15	263	-	278	223
	10,580	27,114	-	37,694	36,395
Investments (note 5)	245	47,061	58,871	106,177	94,593
Funds held at the Vancouver Foundation (note 6)	1,551	-	-	1,551	1,497
Other assets (note 7)	1,327	-	-	1,327	2,012
Capital assets (note 8)	1	-	-	1	4
	\$ 13,704	\$ 74,175	\$ 58,871	\$ 146,750	\$ 134,501

## Liabilities and Net Assets

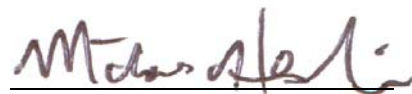
Current liabilities:					
Accounts payable and accrued liabilities (note 9)	\$ 561	\$ 80	\$ 52	\$ 693	\$ 739
Accounts payable - BC Cancer	-	-	-	-	721
	561	80	52	693	1,460
Interfund payable (receivable)	1,026	(3,264)	2,238	-	-
Net assets:					
Unrestricted fund	12,117	-	-	12,117	11,751
Restricted fund	-	77,359	-	77,359	66,680
Endowment fund	-	-	56,581	56,581	54,610
	12,117	77,359	56,581	146,057	133,041
	\$ 13,704	\$ 74,175	\$ 58,871	\$ 146,750	\$ 134,501

See accompanying notes to financial statements.

Approved on behalf of the Board:



Director



Director

# BC CANCER FOUNDATION

## Statement of Operations

(Expressed in thousands of dollars)

Year ended March 31, 2018, with comparative information for 2017

	Unrestricted Fund	Restricted Fund	Endowment Fund	Total 2018	Total 2017
Revenue:					
Fundraising	\$ 15,329	\$ 21,995	\$ 1,696	\$ 39,020	\$ 35,860
Charitable events (note 11)	3,276	7,446	-	10,722	9,205
Investment income (loss) (note 5)	1,742	(14)	3,061	4,789	4,834
Other income	48	653	2	703	1,854
Total revenues	20,395	30,080	4,759	55,234	51,753
Direct fundraising costs (note 12)	7,260	3,798	252	11,310	11,133
Net fundraising	13,135	26,282	4,507	43,924	40,620
General and administration expenses:					
Foundation Administration	2,924	-	-	2,924	2,758
Community Awareness & Public Engagement	1,525	-	-	1,525	1,457
	4,449	-	-	4,449	4,215
Excess of revenue over expenses before fair value adjustments on assets	8,686	26,282	4,507	39,475	36,405
Fair value adjustments on assets	(52)	(418)	(362)	(832)	4,154
Excess of revenue over expenses before support of research and other initiatives	8,634	25,864	4,145	38,643	40,559
Support provided to BC Cancer	-	25,627	-	25,627	28,271
Excess of revenues over expenses	\$ 8,634	\$ 237	\$ 4,145	\$ 13,016	\$ 12,288

See accompanying notes to financial statements.

# BC CANCER FOUNDATION

Statement of Changes in Net Assets  
(Expressed in thousands of dollars)

Year ended March 31, 2018, with comparative information for 2017

	Unrestricted Fund	Restricted Fund	Endowment Fund	Total 2018	Total 2017
Balance, beginning of year	\$ 11,751	\$ 66,680	\$ 54,610	\$ 133,041	\$ 120,753
Excess of revenue over expenses	8,634	237	4,145	13,016	12,288
Interfund transfers	(8,268)	10,442	(2,174)	-	-
Balance, end of year	\$ 12,117	\$ 77,359	\$ 56,581	\$ 146,057	\$ 133,041

See accompanying notes to financial statements.

# BC CANCER FOUNDATION

Statement of Cash Flows  
(Expressed in thousands of dollars)

Year ended March 31, 2018, with comparative information for 2017

	2018	2017
Cash provided from (used in):		
Operating:		
Excess of revenue over expenses	\$ 13,016	\$ 12,288
Items not involving cash:		
(Gain) loss on sale of investments	(65)	72
Amortization	3	27
Change in fair value of assets	832	(4,154)
(Increase) decrease of other assets	(190)	99
Changes in non-cash working capital:		
Amounts receivable and prepaids	(55)	(49)
Accounts payable and accrued liabilities	(46)	31
Accounts payable - BC Cancer	(721)	(6,289)
	12,744	2,025
Investments:		
Net change in investments and funds held at Vancouver Foundation	(12,405)	(10,509)
Proceeds from other assets	875	-
	(11,530)	(10,509)
Increase (decrease) in cash and cash equivalents	1,244	(8,484)
Cash and cash equivalents, beginning of year	36,172	44,656
Cash and cash equivalents, end of year	\$ 37,416	\$ 36,172

See accompanying notes to financial statements.

# BC CANCER FOUNDATION

Notes to Financial Statements  
(Expressed in thousands of dollars)

Year ended March 31, 2018

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## 1. Purpose of the Organization:

BC Cancer Foundation (the “Foundation”) was incorporated under the Society Act (British Columbia). On July 26, 2017, the Foundation transitioned to the new Societies Act (British Columbia) after it came into effect on November 28, 2016. The Foundation is an independent charitable organization that raises and stewards resources to support breakthrough research and enhancements to patient care through BC Cancer, part of the Provincial Health Services Authority (the “Authority”).

The Foundation is a charitable organization registered under the Income Tax Act (Canada) (the “Act”) and, as such, is exempt from income taxes and able to issue donation receipts for income tax purposes, under Registration Number 11881 8434 RR 0001. In order to maintain its status as a charitable organization registered under the Act, the Foundation must meet certain requirements within the Act. The Foundation and BC Cancer have “associated charity status” from Canada Revenue Agency.

## 2. Operations:

The Foundation is responsible for fundraising activities and supporting ongoing research for BC Cancer which includes the BC Cancer Research Centre, the Trev & Joyce Deeley Research Centre (at BC Cancer Victoria) and the BC Cancer’s Genome Sciences Centre, as well as clinical, translational and outcomes research at all six BC Cancer Regional Centres.

## 3. Significant accounting policies:

The financial statements of the Foundation have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

### (a) Fund accounting:

In order to ensure observance of the limitations and restrictions placed on the use of resources available to the Foundation, the accounts of the Foundation are maintained in accordance with the principles of fund accounting following the restricted fund method of accounting. Accordingly, resources are classified for accounting and reporting purposes into funds. These funds are held in accordance with the objectives specified by the donors or in accordance with directives issued by the Board of Directors (the “Board”).

Transfers between the funds are made when it is considered appropriate and authorized by the Board. To meet these objectives of financial reporting and stewardship over assets, certain interfund transfers are necessary to ensure the appropriate allocation of assets and liabilities to the respective funds. These interfund transfers are recorded in the statement of changes in net assets.



# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

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### 3. Significant accounting policies (continued):

#### (a) Fund accounting (continued):

For financial reporting purposes, the accounts have been classified into the following funds:

##### (i) Unrestricted:

The Unrestricted Fund accounts for the Foundation's general fundraising and administrative activities. The Unrestricted Fund reports unrestricted resources available for immediate purposes. The Foundation's investments in capital assets are also included in the Unrestricted Fund.

##### (ii) Restricted:

The Restricted Fund includes those funds where resources are to be used for an identified purpose as specified by the donor, as stipulated by the fundraising appeal or as determined by the Board. These funds include those which are restricted for use in research, enhancements to patient care and other designated areas of the Foundation's support grant activities.

##### (iii) Endowment:

The Endowment Fund includes those funds where either donor or internal restrictions require that the principal be maintained by the Foundation on a permanent basis. A distribution of income earned is made annually on the recommendation of the Foundation's Board for spending purposes.

#### (b) Cash and cash equivalents:

Cash and cash equivalents consists of cash and highly liquid investments with terms to maturity of three months or less at the date of acquisition.

#### (c) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution.

Amortization is recorded on a straight-line basis over the estimated useful lives of the asset as follows:

Asset	Period
Office furniture and equipment	5 years

# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

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### 3. Significant accounting policies (continued):

(d) Revenue recognition:

Donations and bequests are recorded when received.

Endowment donations are recognized as revenue in the Endowment Fund. Other restricted donations are recognized as revenue of the Restricted Fund. Unrestricted donations are recognized as revenue of the Unrestricted Fund.

Investment income earned on the Endowment Fund is recognized as revenue of the Endowment Fund. Investment income earned on the Unrestricted and Restricted Funds is recognized as revenue of the Unrestricted Fund.

Grants are recorded as revenue in the fiscal year that the grants are authorized and when collection is reasonably assured.

(e) Support provided to BC Cancer:

Support provided to BC Cancer is recognized when a legal obligation is created.

(f) Contributed goods and services:

Contributed assets, which are transferred to the Foundation, are recognized at their fair market value in the financial statements at the time of acceptance by the Foundation, if determinable.

Volunteers contribute a significant amount of time each year to assist the Foundation in carrying out its programs and services. Because of the difficulty of determining their fair value, contributed services are not recognized in these financial statements.

(g) Employee future benefits:

The employees of the Foundation are members of a multi-employer defined benefit plan and, accordingly, contributions are expensed as incurred.

(h) Allocation of expenses:

(i) Direct fundraising costs:

Direct fundraising costs include all third party fundraising program costs, event expenses and internal costs directly attributable to fundraising activities.

(ii) Foundation administration expenses and community awareness and public engagement expenses:

All expenses related to general management and administrative activities are expensed in the unrestricted fund in the period in which they are incurred. All expenses related to marketing and communication activities of the Foundation are expensed in the unrestricted fund in the period in which they are incurred as community awareness and public engagement expenses.

Foundation administrative and community awareness and public engagement expenses are not allocated to direct fundraising costs.

# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

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### 3. Significant accounting policies (continued):

(i) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Foundation elected to carry all investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the effective interest rate method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(j) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and reported amounts of revenue and expenses during the reporting period. Significant areas requiring the use of management estimates include the valuation of assets held under other assets. Actual results could differ from those estimates.

### 4. Amounts receivable and prepaids:

	2018	2017
Amounts receivable	\$ 217	\$ 144
Prepaid expenses and deposits	61	79
	\$ 278	\$ 223

Amounts receivable include \$87 from Friends of the BC Cancer Foundation, US (2017 - nil) (note 16).

# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

## 5. Investments:

	2018	2017
Money market funds, measured at fair value	\$ 2,194	\$ 1,366
Fixed income investments, measured at fair value	59,313	51,363
Equity investments, measured at fair value	44,670	41,864
	<u>\$ 106,177</u>	<u>\$ 94,593</u>

Under the Foundation's Investment Policy, investments are managed on a discretionary basis by the appointed external investment manager. The asset allocations as at year end are as follows:

	2018	2017
Money market funds	2%	1%
Fixed income investments	56%	55%
Equity investments	42%	44%
	<u>100%</u>	<u>100%</u>

The total return on the Endowment Fund portfolio for the fiscal year ended March 31, 2018 was approximately 4.9% (2017 - (15.5)%).

The total return on the Restricted Fund portfolio for the year ended March 31, 2018 was approximately 1.4% (2017 - 1.5%).

Investment income earned during the year is comprised of the following:

	2018	2017
Interest and dividends	\$ 4,724	\$ 4,906
Realized net capital gain (loss)	65	(72)
	<u>\$ 4,789</u>	<u>\$ 4,834</u>

The fair value adjustment on assets recorded on the statement of operations includes unrealized gain (loss) on investments of (\$778) (2017 - \$4,131).

# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

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## 6. Funds held at the Vancouver Foundation:

One of the Foundation's funds is administered by the Vancouver Foundation. The Foundation receives the net income generated after deduction of administrative costs. The contributed capital in the fund amounted to \$1,164 at March 31, 2018 (2017 - \$1,164), of which \$749 was contributed by the Foundation and \$415 by the Vancouver Foundation. Under the terms of the agreement, the Foundation is entitled to withdraw its contributions and proportionate earnings, with the exception of \$10 initially contributed which was expensed in 1981. The fair value of the capital in the fund amounted to \$2,442 at March 31, 2018 (2017 - \$2,358); however, only \$1,551 (2017 - \$1,497) in fair value, relating to the amount of the fund contributed by the Foundation which can be withdrawn, is presented as an asset on the statement of financial position in the unrestricted fund.

## 7. Other assets:

	2018	2017
Life insurance policies (a)	\$ 1,327	\$ 1,405
Loans receivable (b)	-	607
	\$ 1,327	\$ 2,012

(a) The Foundation is named the beneficiary for various life insurance policies for which the respective donors have agreed to pay the life insurance premiums on behalf of the Foundation. These policies are irrevocable and are recorded at their estimated present value of the expected ultimate benefits as determined by management using a discounted cash flow approach and valuation assumptions, including mortality and discount rate. Any difference between the carrying value and actual cash received upon the realization of the policy is recognized as revenue and expense in the period of receipt.

(b) Loans receivable were related to loans for properties occupied by senior scientists of BC Cancer. With the exception of a \$150 loan which bore interest at 4% per annum, the loans receivable were non-interest bearing and were repayable over terms of maturity up to 10 years. The loans were initially recorded at their net present value and accreted to the ultimate loan repayment amount. During the year all loans receivable were fully repaid.

# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

## 8. Capital assets:

			2018	2017
	Cost	Accumulated depreciation	Net book value	Net book value
Office furniture and equipment	\$ 1,580	\$ (1,579)	\$ 1	\$ 4

## 9. Accounts payable and accrued liabilities:

There are no government remittances payable in accounts payable and accrued liabilities (2017 - nil), which relate to amounts payable for payroll related taxes.

## 10. Credit facilities:

As at March 31, 2018, the Foundation has four credit facilities available with the BMO Bank of Montreal as follows:

- (a) an operating line of credit for \$1,000, bearing interest at BMO's prime rate per annum;
- (b) a foreign exchange facility ("FEFC") line of credit for \$390 to allow the Foundation to purchase forward exchange contracts. The \$390 represents the risk equivalent of the credit facility amount;
- (c) an electronic funds transfer facility of \$250; and
- (d) a Corporate MasterCard facility for \$100.

No amounts were drawn on these facilities at March 31, 2018 (2017 - nil).

## 11. Charitable events:

	2018	2017
Charitable events revenue	\$ 10,722	\$ 9,205
Charitable event costs (note 12)	(4,512)	(3,919)
	\$ 6,210	\$ 5,286

Included in the above amounts are revenues of \$1,521 (2017 - \$1,558) and expenses of \$946 (2017 - \$661), which have been received and incurred associated with events being held subsequent to year end. The remaining revenues and expenses from these events will be recorded in the financial statements in the year ending March 31, 2019.

# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

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## 12. Direct fundraising costs:

	2018	2017
Charitable event costs (note 11)	\$ 4,512	\$ 3,919
External fundraising costs	2,201	2,171
Internal direct fundraising costs	4,597	5,043
	<hr/>	<hr/>
	\$ 11,310	\$ 11,133

## 13. Financial risks and concentration of credit risk:

(a) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposures from 2017.

(b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Foundation is exposed to credit risk with respect to the accounts receivable and certain investments. The Foundation assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The risk associated with investments is managed through the Foundation's established Investment Policy. It is management's opinion that the Foundation is not exposed to significant credit risks. There has been no change to the risk exposures from 2017.

(c) Interest rate risk:

The Foundation is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed-rate instruments subject the Foundation to a fair value risk while the floating rate instruments subject it to a cash flow risk. The Foundation is exposed to this type of risk as a result of investments in bonds and money market funds. The risk associated with investments is managed through the Foundation's established Investment Policy.

It is management's opinion that the Foundation is not exposed to significant currency risks.

# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

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## 14. Employee Pension Plan:

The Foundation and its employees contribute to the Municipal Pension Plan ("Plan"), a jointly trustee pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. The Plan has approximately 193,000 active members and approximately 90,000 retired members. Active members include 67 (2017 - 67) employees of the Foundation.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate is then adjusted to the extent there is amortization of any funding deficit.

The most recent actuarial valuation for the Plan as at December 31, 2015 indicated a \$2,224,000 funding surplus for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2018, with results available in 2019.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

The Foundation paid \$538 (2017 - \$547) for employer contributions to the Plan in fiscal 2018.

## 15. Remuneration of Directors, Employees & Contractors:

- (a) During the year the Foundation paid \$1,734 to the ten highest paid individuals whose salaries were greater than \$75.
- (b) In accordance with the bylaws of the Foundation no compensation was paid to any Directors of the Foundation during the year.



# BC CANCER FOUNDATION

Notes to Financial Statements (continued)  
(Expressed in thousands of dollars)

Year ended March 31, 2018

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## 16. Affiliated organizations:

- (a) The Foundation receives certain administrative services from the Authority, primarily information technology support. Because of the difficulty in determining their fair value, these contributed services are not recognized in the financial statements.
- (b) The Foundation has established a non-profit corporation, Friends of the British Columbia Cancer Foundation, US ("Friends"), in Washington State, USA, which is recognized as a charitable organization under section 501(c)(3) of the U.S. Internal Revenue Service code. Friends is able to provide written substantiation of gifts in order to allow donors to Friends to deduct their donations for U.S. federal income tax purposes. Donated funds raised by Friends are contributed to the Foundation. The Foundation does not account for Friends in these financial statements. As at March 31, 2018, Friends had no significant assets or liabilities. During the year, the Foundation received grants of \$87 (2017 - \$16) from Friends.
- (c) Amounts owing to BC Cancer arise from unpaid grants as at year end and are non-interest bearing.

## 17. Related party transactions:

The Foundation from time to time receives donation contributions from its employees and board members which are recognized in accordance with the Foundation's accounting policies over donations and contributions.